## MESSAGE FROM THE BUDGET OFFICER

## TO THE

## **COOS COUNTY AIRPORT DISTRICT**

## **BUDGET COMMITTEE**

May 24, 2023

#### **INTRODUCTION:**

As the Budget Officer, I am here to present the **Fiscal Year 2023/2024** annual budget proposal to the Coos County Airport District Budget Committee. This will be the twentieth fiscal year in which the District has independently managed the Southwest Oregon Regional Airport. The data is presented in a format that allows the Committee to view the last three consecutive years of the District's budget by line item. This message and supporting data are intended to aid the committee in the review and decision-making process required by Oregon Revised Statutes (ORS).

The requirement for this message is found in ORS 294.403. This message initiates the process intended to complete the budget review and development of comments or revisions prior to its submittal to the Coos County Airport District Board Commission. The process is also required as a prerequisite to establishing justification for imposing of a county wide ad valorem tax.

#### THE DISTRICT:

The Coos County Airport District (CCAD) is a municipality created under the laws of the State of Oregon, established through a general election held under and subject to ORS 838 and enabled by a resolution passed by the Coos County Commission on December 4, 2002, after an affirmative majority vote by the electorate of Coos County. The CCAD operates on a fiscal year of July 1 through June 30.

Order 02-11-092L, Forming the Coos County Airport District: "Coos County Airport District is declared formed for the purpose of maintaining scheduled commercial air service at the Southwest Oregon Regional Airport within the boundaries of Coos County."

The District's Board of Commissioners are elected county wide and are responsible for the operation of the Coos County Airport District, which includes the Southwest Oregon Regional Airport and any other facilities which may be acquired or constructed by the District for the furtherance and accommodation of commercial air commerce.

ORS Chapter 838, Airport Districts, Powers of the District: "A district may establish, construct, expand or lease, control, equip, improve, maintain, operate, police and regulate airports and air navigation facilities, and to this end may exercise all the functions and powers provided in ORS 836.200 to 836.250.

49 U.S. Code § 47107(a)(13) requires airport operator to set fees and charges to make the airport as self-sustaining as possible, and to maintain aviation security and operational safety.

The Airport District Commission has adopted a mission statement and several objectives, which drive the proposed 2023/2024 budget:

#### **MISSION:**

The Coos County Airport District exists to serve the citizens of Coos County and benefit the Southwestern Oregon Region by providing quality commercial and general aviation services.

The Coos County Airport District will continue to diversify their revenue sources to fund the safe and secure operation of the Airport for the benefit of the users.

#### **OBJECTIVES:**

- Maintain and enhance quality commercial air service.
- Develop the Airport Districts property into revenue-producing components that contribute to the District's self-sufficiency over time.
- To update and implement the elements of the Airport master plan as a continuing goal.
- Integrate all plans and goals for the future by preparing financial and business analysis to provide direction for administration and operations.
- Establish a systematic means of communicating with the public to reinforce public "ownership" of the airport, and to increase enplanements.

#### **ORGANIZATION OF BUDGET:**

The District utilizes a "cash basis" of accounting and has done so since FY 2007/08, when it was converted from modified accrual to a cash basis.

The District collects ad valorem taxes in the amount of \$.24 per \$1,000.00 of property valuation, county wide, discounted for urban renewal Districts. The taxes for fiscal year 2023/2024 are estimated to be \$1,424,239, beginning cash balance of \$2,348,249, transfers in of \$2,970,000 and operating resources of \$1,939,990 for a proposed General Fund Budget total of \$8,684,478.

The General Fund Budget includes out-sourced services such as auditing, legal services, architectural, engineering and project management. The District's main operating budget is in the General Fund section and covers personnel services administration, operations, maintenance and small capital acquisitions.

The District derives General Fund revenues from Airport Use and fuel flowage fees, grants, commercial aviation and non-aviation leases and agreements. Revenues from these sources are projected at an estimated \$1,939,990 for fiscal year 2023/2024.

The Debt Service for the General Fund is projected to be \$273,229.

There are separate and distinct Fund accounts for Passenger Facility Charges (PFC), Bureau of Land Management (BLM), Business Enterprise Center (BEC), Construction, Department of Human Services (DHS), Unemployment, and Building Reserve.

All funds, including DHS, BLM, and BEC, are resources that the District has developed to diversify their revenue sources and all funds must be used for the operation of the Airport per the FAA Revenue Diversion Regulations.

The District derives revenues from leased facilities on airport property whose operations are complex enough to warrant a separate fund for allocation of revenues and expenses. These currently include BLM, BEC, and DHS. Revenues from these sources are projected at \$3,264,053 for fiscal year 2023/2024. The Debt Service for these three funds for FY 2023/2024 is projected to be \$1,423,973. Contingency balances, less one months estimated expenses, in the BEC, BLM, and DHS Funds are transferred to the General Fund for general operation of the Airport.

General Fund resources in excess of required expenditures are invested in the District's Local Government Investment Pool (LGIP) account, to accrue interest. The District has two LGIP accounts, the General Account to fund the District's capital project obligations over the next two year (estimated at \$7M), and the Reserve Account that funds the Building Reserve Fund.

The Construction Fund was set up to account for Capital Improvement Projects on Airport property. The FY 2023/2024 construction projects are as follows:

Project	ı	Resources	Re	quirements	Funding
Construction of Aircraft Rescue & Fire Fighting Facility - \$7,000,000 (estimated completion - August 2023)	\$	540,000	\$	112,500	93.75% FAA 3.12% ODA 3.13% CCAD
Apron Expansion (estimated closeout – July 2023)	\$	1,664,510	\$	0	93.75% FAA 6.25% CCAD
Runway 5-23 Runway Safety Area Phase 3 Design *	\$	470,000	\$	470,000	93.75% FAA 6.25% CCAD
Cargo Facility and Road Realignment – Design *	\$	400,000	\$	400,000	33% Connect OR 67% CCAD
Airport Landside Property	\$	135,000	\$	135,000	100% CCAD
Terminal Round About Redesign	\$	40,000	\$	40,000	100% CCAD
Glideslope Relocation	\$	61,250	\$	39,813	93.75% FAA 6.25% CCAD

<sup>\*</sup> Reserved for future capital expenditures

Proposed 2023-2024 Resources/Requirements:

General Fund	\$8,684,478
PFC Fund	123,166
BLM Fund	1,785,688

BEC Fund	144,781
Construction Fund	4,757,853
DHS Fund	2,170,243
Unemployment Fund	57,196
Building Reserve Fund	<u>1,607,840</u>
TOTAL	\$19,331,245

#### **SUMMARY**

In summary, the Coos County Airport District Budget Message is mandated by ORS 294.403, and is required to be reviewed by an appointed citizen's advisory committee for that purpose. The budget, accompanying data and information is a public document and anything associated with the document and the process is open to public inspection. The proposed consolidated Fund budget for the Coos County Airport District is \$19,331,245 for Fiscal Year 2023/2024 of which \$8,684,478 is General Fund. A total of \$1,494,239, which includes uncollected prior years taxes, is proposed to be collected as a county wide tax. This document and its process when completed will serve as a financial guide to the governance and management of the Coos County Airport District for the Fiscal Year 2023/2024.

#### **Detailed Summary**

#### **General Fund**

Within the 2023/2024 fiscal year, the Coos County Airport District anticipates receiving \$500,000 in Federal funding through the Small Community Air Service Development (SCASD) grant program. These resources will be applied as a revenue guarantee for commercial air service from North Bend to Portland.

This budget is proposing \$1,918,065 in Personnel Services within the 2023/2024 fiscal year. This includes managerial, deputy director, maintenance/operations personnel, and one temporary employee; for a combined total of 19.5 full-time equivalents. The temporary employee slot will ensure sufficient staffing levels are maintained throughout the year and that viable options are readily available in the event of staff turnover.

The Coos County Airport District's proposed Capital Outlay expenditure within the General Fund is \$665,000 within the 2023/2024 fiscal year.

#### Summary:

1	\$ 70,000	ARFF equipment/furniture
2	25,000	Commercial Mower
3	80,000	Terminal Access Control
4	140,000	Baggage Belt System Repair
5	40,000	ARFF AFFF Foam Replacement
6	20,000	ATCT Operations
7	50,000	Equipment

8	100,000	Vehicle Purchase
9	60,000	Terminal Carpet
10	40,000	Light Industrial Facility Repairs
11	40,000	Terminal HVAC Computer Control Upgrade
·	\$ 665,000	Total

\$70,000 for equipment and furniture at the new ARFF station.

\$25,000 to replace commercial mower equipment as needed.

\$80,000 was approved by the Board to replace the Terminal Access Control System.

\$140,000 to repair the baggage belt system.

\$40,000 to replace ARFF AFFF foam as soon as the FAA recognizes a safe alternative.

\$20,000 to cover Air Traffic Control Tower console equipment repairs.

\$50,000 has been budgeted to replace aging maintenance/operations equipment as needed.

\$100,000 to purchase two airport vehicles to replace aging fleet mix.

\$60,000 for new terminal carpet

\$40,000 to provide roof and siding repairs to an Airport owned metal building.

\$40,000 to upgrade the Terminal HVAC's computer control system.

#### **BLM Fund**

The BLM facility upgrades will be repaid through lease revenues, to be fully amortized over BLM's lease term, at a maximum interest rate of 4.96% per annum. Repayment will commence upon GSA finalizing payment and is anticipated to be both a monthly increase in rent and an \$800k lump sum payment (to be negotiated).

This budget proposes \$36,000 within the BLM Fund for the replacement of two HVAC units within the 2023/2024 fiscal year. Out of the original 27, the BLM facility still has 12 Air Handler Units in need of replacing. Increased maintenance has mitigated system failure todate. In 2018/2019, the District began scheduled replacements of three (3) units annually; spanning nine (9) consecutive years. The increase in individual unit costs has dictated the need to reduce the HVAC replacement schedule to two (2) units per year.

#### **DHS Fund**

The 2023/2024 DHS Fund budget proposes operating contingency (carry over to the 2024-2025 FY) of \$86,806 and unappropriated ending fund balance of \$478,214. The DHS Fund has an approximate \$820,000 loan payment due December 1<sup>st</sup> each year. This budget recognizes that seven months of the payment or approximately \$478,214 should be reserved at June 30, 2024 for the December 1, 2024 payment.

# RESOURCES General Fund

		Historical Data									
	Actu	ual	Adopted Budget				RESOURCE DESCRIPTION	Budget	for Next Year 202	23-2024	
	Second Preceding Year 2020-2021	First Preceding Year 2021-2022	This Year 2022-2023	Forecast Year 2022-2023	Account Code			Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Body	
1	724,384	3,662,602	3,482,025	4,043,003	Several	1	Available cash on hand* (cash basis) or	2,348,249	2,348,249	2,348,249	1
							OPERATING RESOURCES				+-
2	15,233	21,193	17,500	60,000	4010	2	Interest Earnings	90,000	90,000	90,000	2
3	79,669	97,337	60,000	70,000	4018	3	Previously levied taxes estimated to be received	70,000	70,000	70,000	3
4	-	-	-	-	4100	4	Baggage Shipping Revenue	-	-	-	4
5	940	1,308	700	2,000	4213	5	Security Background	2,000	2,000	2,000	5
6	-	-	500.000	-,,,,,	4316	6	Federal Air Service Grant (Total \$750,000)	500,000	500,000	500,000	6
7	3,130,888	1,066,010	-	-	4426	7	Federal CARES Grant	-	,	-	7
8		· · ·	-	-	4425	8	State Grant	-		-	8
9	-	-	-	-	4427	9	Other Grants	4,513	4,513	4,513	9
10	83,003	128,702	100,008	153,651	detail	10	Aeronautical (storage and hangar rentals)	170,042	170,042	170,042	10
11	616,010	627,665	609,102	619,762	detail	11	Aeronautical (carriers, fuel fees, and FBO's)	660,965	660,965	660,965	11
12	234,073	254,589	258,286	247,566	detail	12	Passenger Terminal Revenues	201,340	201,340	201,340	12
13	260,337	281,599	284,699	237,673	detail	13	Business Park Revenue	241,130	241,130	241,130	13
14	4,420,153	2,478,403	1,830,295	1,390,652		14	Subtotal: Operating Resources	1,939,990	1,939,990	1,939,990	14
							Non-Operating Resources				
15	390	48	-	-	4070	15	Finance charges	-		-	15
16	19,382	2.233			4080	16	Reimbursements and Cost Share Receipts	1,500	1.500	1,500	16
17	10,002	2,200	_	_	2500	17	Refundable Contractor Retention	- 1,500	1,500	-	17
18	1.164	2,330	500	700	4090	18	Miscellaneous	500	500	500	18
19	-	-	-	-	4095	19	Insurance Settlements	-	000	-	19
20	-	_	_	-	4096	20	Legal Settlements	_		_	20
21	-	_	-	_		21	Security/Key Deposits - Refundable	-		_	21
22	-	-	-	_	4440	22	Loans & Lines of Credit	_		_	22
23	20,936	4,611	500	700		23	Subtotal: Non-operating Resources	2,000	2,000	2,000	23
									·		
							Transfers In / Interfund Loan Repayments				
24	-	-	-	-	4455	24	Loan repayment from BLM Fund	-		-	24
25	100,000	-	-	-	4458	25	Loan repayment from DHS	-		-	25
26	120,000	-	-	-	4454	26	Loan repayment from Construction Fund	-		-	26
27	-	-	-	-	4504	27	Transfer In From Construction Fund	2,000,000	2,000,000	2,000,000	27
28	-	=	-	-	4505	28	Transfer in from Building Reserve Fund	-		-	28
29	35,098	53,025	60,000	60,000	4506	29	Transfer In From PFC Fund	120,000	120,000	120,000	29
30	40,000	-	115,000	115,000	4508	30	Transfer In From BEC Fund	50,000	50,000	50,000	30
31	100,000	-	30,000	30,000	4513	31	Transfer in From BLM Facility Fund	400,000	400,000	400,000	31
32	100,000	375,000	468,000	468,000	4514	32	Transfer in From DHS Fund	400,000	400,000	400,000	32
33	495,098	428,025	673,000	673,000		33 Subtotal: Transfers In & Interfund Loans		2,970,000	2,970,000	2,970,000	33
34	5,660,571	6,573,641	5,985,820	6,107,355		34	Total resources, except taxes to be levied	7,260,239	7,260,239	7,260,239	34
35	-,,	-,,-	1,366,569	1,345,000	4017	35	Taxes estimated to be received	1,424,239	1,424,239	1,424,239	35
36	1,271,719	1,324,386	, ,	,,- 30	4017	36	Taxes collected in the year levied	., .= .,=30	,,-30	.,,=00	36
37	6,932,290	7,898,027	7,352,389	7,452,355		37	TOTAL RESOURCES	8,684,478	8,684,478	8,684,478	37

38	6,207,906	4,235,425	3,870,364	3,409,352	38 TOTAL REVENUE	6,336,229	6,336,229	6,336,229	38
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**General Fund** 

		Historical Data								П
	Act	ual	Adopted Budget			REQUIREMENTS FOR: Operations	Budget f	or Next Year 20	023-2024	
	Second Preceding	First Preceding	This Year	Forecast	Account	REGUINEWICK TO POR. Operations	Proposed by	Approved by	Adopted by	
	Year 2020-2021	Year 2021-2022	2022-2023	Year 2022-2023	Code		Budget Officer	Budget Committee	Governing Body	
						Personnel Services				
1	785,467	988,641	1,206,561	1,209,975	6100	1 Airport salaries	1,258,820	1,258,820	1,258,820	1
2	103,331	61,945	60,840	15,500	6210	2 Temporary Services	15,000	15,000	15,000	2
3	13,722	19,791	12,000	25,500	6250	3 Merit pay	12,000	12,000	12,000	3
4	3,368	7,117	10,000	7,500	6270	4 Overtime	10,000	10,000	10,000	4
5	69,134	78,039	90,348	86,435	6400	5 FICA & Medicare	92,364	92,364	92,364	5
6	155,257	242,014	234,447	330,000	6410	6 Retirement benefits	285,086	285,086	285,086	6
7	164,374	193,776	220,143	248,120	6420	7 Health, disability, life insurance	210,768	210,768	210,768	7
8	11,553	12,857	15,822	20,725	6430	8 Workers' compensation insurance	34,027	34,027	34,027	8
9	-	5,000	5,000	11,375		9 Moving Costs	-	-	-	9
10	1,306,206	1,609,180	1,855,161	1,955,130		10 Total Personal Services	1,918,065	1,918,065	1,918,065	10
11	16.5	18.5	21.5	20.5		11 Total Full-Time Equivalent Employees (FTE)	19.5	19.5	19.5	11
12						12				12
13						13				13
14						14				14
15						15				15
16						16				16
17						17				17
18						18				18
19						19				19
20						20				20
21	1,306,206	1,609,180	1,855,161	1,955,130		21 Subtotal	1,918,065	1,918,065	1,918,065	21

**General Fund** 

		Historical Data									
	Act	ual	Adopted Budget				REQUIREMENTS FOR: Operations	Budget f	or Next Year 2	023-2024	
	Second Preceding Year 2020-2021	First Preceding Year 2021-2022	This Year 2022-2023	Forecast Year 2022-2023	Account Code		REQUIREMENTS FOR. Operations	Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Body	
	1001 2020 2021	1001 2021 2022	2022 2020	1001 2022 2020			Materials & Services				П
1	130,694	137,489	193,000	216,025	7105	1	Liability Insurance	223,000	223,000	223,000	1
2	16,412	45,973	130,000	100,000	7110	2	Legal Services	100,000	100,000	100,000	2
3	37,362	40,184	42,255	46,685	7120	3	Telephone	51,000	51,000	51,000	3
4	113,851	133,083	127,600	125,000	7125	4	Lights/power utilities	130,000	130,000	130,000	4
5	12,185	9,498	12,000	9,300	7126	5	Refuse disposal	10,000	10,000	10,000	5
6	16,280	37,075	42,000	42,000	7130	6	Auditing	45,000	45,000	45,000	6
7	4,494	3,951	4,500	4,500	7132	7	Payroll Services	5,000	5,000	5,000	7
8	3,247	6,339	12,000	14,000	7135	8	Office supplies	14,000	14,000	14,000	8
9	6,948	9,496	10,000	10,500	7136	9	Bank Service Charges	10,500	10,500	10,500	9
10	9,421	10,064	15,000	11,950	7137	10	Operation tools & supplies	30,000	30,000	30,000	10
11	2,793	2,250	3,500	3,500	7138	11	Public Notifications	3,500	3,500	3,500	11
12	1,515	1,536	2,000	1,500	7139	12	Postage & Shipping	2,000	2,000	2,000	12
13	34,009	35,365	43,000	34,150	7140	13	Janitorial services & supplies	43,000	43,000	43,000	13
14	8,383	8,750	12,450	12,400	7143	14	Membership fees & dues	12,450	12,450	12,450	14
15	997	1,295	1,000	500	7145	15	Subscriptions	500	500	500	15
16	19,055	27,507	37,000	36,600	7151	16	Operating fuel - vehicles	40,000	40,000	40,000	16
17	3,300	18,854	18,000	10,700	7152	17	Environmental expense	11,000	11,000	11,000	17
18	1,705	2,315	2,000	1,000	7153	18	Medical/safety hazard supplies	4,000	4,000	4,000	18
19	2,379	2,426	2,000	2,000	7154	19	Signs, sign repair	30,000	30,000	30,000	19
20	25,526	28,207	45,000	26,650	7155	20	Maint/repairs - Equipment/vehicles	35,000	35,000	35,000	20
21	74,932	87,019	70,000	50,930	7156	21	Maint/repairs - Buildings	74,000	74,000	74,000	21
22	634	-	-	-	7157	22	Maint/repairs - Apartments	-	-	-	22
23	26,577	27,447	30,000	29,000	7158	23	Building maintenance contracts	30,000	30,000	30,000	23
24	2,247	1,955	19,000	2,658	7160	24	Travel Expense	7,500	7,500	7,500	24
25	1,373	4,684	23,000	3,090	7161	25	Meals and Lodging	8,500	8,500	8,500	25
26	2,675	2,501	3,100	3,250	7166	26	Facility Sundries	3,300	3,300	3,300	26
28	15,765	29,098	90,000	25,500	7167	28	Grounds & roadway supplies	45,000	45,000	45,000	28
27	-	-	2,000	-	7169	27	Pass Through Services	-		-	27
29	5,933	10,005	7,000	3,500	7175	29	Board Election Expense	10,000	10,000	10,000	29
30	13,176	21,076	77,900	27,700	7179	30	FAA Certification	90,500	90,500	90,500	30
31	13,613	15,462	18,200	18,500	7180	31	Staff training & development	19,000	19,000	19,000	31
32	66,406	71,672	120,000	100,097	7181	32	Promotion & marketing	124,240	124,240	124,240	32
33	12,513	42,980	44,500	54,550	7184	33	Contracted Services - Non Professional	67,500	67,500	67,500	33
34	4,353	6,902	6,000	4,690	7185	34	Security background	6,000	6,000	6,000	34
35	946	2,354	5,000	1,000	7187	35	Regulatory Permits	5,000	5,000	5,000	35
36	690	267	350	1,500	7188	36	Property Tax	500	500	500	36
37	692,389	885,079	1,270,355	1,034,925		37	Subtotal	1,290,990	1,290,990	1,290,990	37

#### **General Fund**

		Historical Data									
	Act	ual	Adopted Budget				REQUIREMENTS FOR: Operations	Budget f	or Next Year 20	)23-2024	
	Second Preceding	First Preceding	This Year	Forecast	Account		REGUINEMENTO FOR. Operations	Proposed by	Approved by	Adopted by	
	Year 2020-2021	Year 2021-2022	2022-2023	Year 2022-2023	Code			Budget Officer	Budget Committee	Governing Body	
							Materials & Services Continued				
42	82,903	-	-	-	7189	42	Building & Structure Demolition	-	-	-	42
43	5	5	250	5	7191	43	Recording Fees	250	250	250	43
44	2,318	2,218	3,000	3,000	7192	44	Uniforms	3,000	3,000	3,000	44
45	8,343	7,504	10,000	4,000	7194	45	Small office & computer equipment	10,000	10,000	10,000	45
46	20,600	14,214	95,000	1,300	7195	46	Consulting services	100,000	100,000	100,000	46
47	38,464	53,658	45,000	42,200	7196	47	Fire Protection Services	55,000	55,000	55,000	47
48	1,826	1,234	2,000	985	7198	48	Miscellaneous expenses	2,000	2,000	2,000	48
49	3,012	3,236	5,000	5,382	7199	49	Equipment rental	7,500	7,500	7,500	49
50	640	16	650	350	7200	50	Staff recognition/achievement	600	600	600	50
51	129	(69)	2,000	150	7201	51	Finance Charges	500	500	500	51
52	=	-	-	ı	7203	52	LEO Security Training	50,000	50,000	50,000	52
53	=	=	500,000	=	7207	53	USDOT SCASD Air Route Subsidy	500,000	500,000	500,000	53
54	=	=	1,500	=	7250	54	Security Deposit - Return	1,500	1,500	1,500	54
55	=	=	-	=	7641	55	Legal Suit Settlement Expense	-	=	=	55
56	-	-	-	-	2500	56	Return of Refundable Contractor Retention	-	-	-	56
57	850,629	967,095	1,934,755	1,092,297		57	Total Materials & Services	2,021,340	2,021,340	2,021,340	57
							Capital Outlay				
58	8,429	5,988	12,000	-	8105	58	Office and computer equipment	20,000	20,000	20,000	58
59	33,198	72,227	60,000	61,201	8106	59	Equipment & Vehicles	545,000	545,000	545,000	59
60	-	-	-	-	8116	60	Terminal Carpet	60,000	60,000	60,000	60
61			-	-	8116	61	Facility Repairs	40,000	40,000	40,000	61
62	26,738	-	-	ı	8116	62	Hanger Office Remodel	-			62
63	=	-	30,000	ı	8116	63	Pump Station Relocation	-			63
64	=	6,770	-	111,811	8340	64	Taxiway Repair	-			64
65		52,382	-	-	8116	65	Terminal Security Upgrade	-			65
66	77,226	=	-	=		66	FAA Tower Upgrades	-	=	=	66
67		43,269		8,500		67	Hanger Remodel - FedEx				67
68	80,440	27,885	-	-	8116	68	Miscellaneous Repairs	-	-	-	68
69	226,031	208,521	102,000	181,512		69	Total Capital Outlay	665,000	665,000	665,000	69
70						70					70
71	2,382,866	2,784,796	3,891,916	3,228,939		71	Organizational / Activity Total	4,604,405	4,604,405	4,604,405	71

**General Fund** 

		Historical Data	Ţ								
	Act	ual	Adopted Budget				REQUIREMENTS DESCRIPTION	Budget f	or Next Year 2	023-2024	
	Second Preceding	First Preceding	This Year	Forecast	Account		REGUINEMENTO DEGOMI TION	Proposed by	Approved by	Adopted by	
	Year 2020-2021	Year 2021-2022	2022-2023	Year 2022-2023	Code			Budget Officer	Budget Committee	Governing Body	
							Debt Service				
72	63,595	-	-	-	8520	72	T-hangar loan - OR IFA	-	-	-	72
73	56,309	56,309	56,309	56,309	8560	73	Terminal Loan - OR IFA	56,309	56,309	56,309	73
74	216,918	216,919	216,920	216,858	8572	74	Refinance - Banner Bank	216,920	216,920	216,920	74
75	336,822	273,228	273,229	273,167		75	Total debt service	273,229	273,229	273,229	
							Transfers Out & Interfund Loans				
76	-	-	-	-	7454	76	Interfund Loan to Construction Fund	-	-	-	76
77	100,000	-	-	-	7459	77	Interfund Loan to DHS Fund	-	-	-	77
78	40,000	-	-	-	7625	78	Transfer to Unemployment Fund	-	-	-	78
79	-	-	-	-	7624	79	Transfer to Construction Fund	-	-	-	79
80	-	797,000	2,381,843	1,602,000	7624	80	Transfer to Construction Fund - 10% Match	684,250	684,250	684,250	80
81	410,000	-	-	-	7627	81	Transfer to DHS Fund	-	-	-	81
82	-	-	-	-	7637	82	Transfer to Building Reserve Fund	-	-	-	82
83	-	-	-	-	7638	83	Transfer to Debt Service Fund	-	-	-	83
84	-	-	-	-	7639	84	Transfer to BEC Fund	-	-	-	84
85	-	-	-	-	7636	85	Transfer to PFC Fund	-	-	-	85
86	550,000	797,000	2,381,843	1,602,000		86	Total Transfers & Interfund Loans	684,250	684,250	684,250	86
87			805,401	2,348,249	8800	87	Operating Contingency	500,000	500,000	500,000	87
88					8810	88	Reserved for Future Capital Expenditures	2,622,594	2,622,594	2,622,594	88
88	3,662,602	4,043,003				88	Ending balance (prior years)				88
89				-		89	UNAPPROPRIATED ENDING FUND BALANCE				89
90	6,932,290	7,898,027	7,352,389	7,452,355		90	TOTAL REQUIREMENTS	8,684,478	8,684,478	8,684,478	90

# SPECIAL FUND RESOURCES AND REQUIREMENTS Construction Fund

		Historical Data											
	Act		Adopted Budget					DE	SCRIPTION	Budget f	or Next Year 20	123-2024	
	Second Preceding	First Preceding	This Year	Forecast	Account		RESOURCES AND REQUIREMENTS						1
	1	ŭ			Code		RESOURCES AND REQUIREMENTS				Approved by Budget Committee	Adopted by Governing Body	
	Year 2020-2021	Year 2021-2022	2022-2023	Year 2022-2023			1		RESOURCES				
1	11,933	388,077	388,625	74,742	1124	1	Cash on hand * (cash		RESOURCES	1,351,093	1,351,093	1,351,093	1
2	11,933	300,077	300,023	14,142	1124	2	Cash on hand - (cash	basis), or		1,351,093	1,351,093	1,351,093	2
3	6,410,355	2.372.723	5,131,550	4.787.417	4426A	3	FAA			2.574.510	2,574,510	2.574.510	3
4	161,217	99,763	3,014,329	1,505,600	4425	4	State Grants			148,000	148,000	148,000	4
5	101,217	33,703	3,014,023	1,505,000	7720	5	Otate Oranto			140,000	140,000	140,000	5
6		-	_	-	4457	6	Loan from General F	und		_			6
7		-	_	-		7	Loan from Building F			_			7
8		_	-	-	4507	8	Transfer from Gener		ope (6.25% match)	1,250	1,250	1,250	8
9		_	-	-		9				96,000	96,000	96,000	9
10	-	_	-	_		10			/ 4/22 RSA Improvement 6.25% match) Phase 3 Design	30,000	30,000	30,000	10
11	-	180,051	16,661	47,000					Maintenance Facility (3.125% match)	15,000	15,000	15,000	11
12	-	361,927	-	66,500		12	Transfer from Gener		,	40,000	40,000	40,000	12
13	-	200,400	1,365,182	1,475,000		13	Transfer from Gener			100,000	100,000	100,000	13
14		,.50	1,000,000	,,		14			Facility and Road Realignment	267,000	267,000	267,000	14
15	-	54,622	-	-		15	Transfer from Gener	al Fund for Airport	Landside Property	135,000	135,000	135,000	15
16	-	-	-	13,500		16	Fencing Around Airp			-	,	-	16
										4,757,853			
17	6,583,505	3,657,563	10,916,347	7,969,759		17	TOTAL RESOURCES				4,757,853	4,757,853	17
								RI	QUIREMENTS				
							Org Unit or prog &						
							activity	Classification	Detail				
18						-	· •	Capital Outlay					18
19	236,488				8116-05		<del>-</del>	Capital Outlay	DHS CW Build to Suit Construction	-		-	19
20	2,087,516	23,026			8340-01	20	Operations	Capital Outlay	Airfield Lighting & Signs	-		-	20
21	3,219,148	2,813,837	495,825	291,962	8340-03	21	Operations	Capital Outlay	ARFF/Maintenance Facility	112,500	112,500	112,500	21
22		189,426	153,000	239,600	8340-05	22	Operations	Capital Outlay	Demolition and Build	40,000	40,000	40,000	22
23	82,276	36,168			8340-02	23	Operations	Capital Outlay	Airfield Safety Area EA - Phase 2	-	-	<u> </u>	23
24					8340-02	-	Operations	Capital Outlay	Airfield Safety Area EA - Phase 3 Design	470,000	470,000	470,000	24
25	-	354,993	6,112,000	4,439,417	8340-07	25	Operations	Capital Outlay	Apron / Ramp Expansion		-	-	25
26			4,000,000	1,521,500			Operations	Capital Outlay	Cargo Facility & Road Realignment	400,000	400,000	400,000	26
27		71,603	50,000	0	8116-20	27	•	Capital Outlay	Airport Lanside Property	135,000	135,000	135,000	27
28		93,768		70,000	8340-08	28	Operations	Capital Outlay	Fencing Around Airport Lands - Artifact Evaluation	-			28
29 30				24,187 32,000		29 30	Operations Operations	Capital Outlay Capital Outlay	Glideslope Project Management	39,813 96,000	39,813 96,000	39,813 146,000	29 30
30				32,000		30	Operations	Capital Outlay	Project Management	,	90,000	140,000	
31	5,625,428	3,582,821	10,810,825	6,618,666		31	Total Capital Outla	у		1,293,313	1,293,313	1,343,313	31
32						32							32
33	120,000	0	-	-	7457	33	Operations	Debt Service	Interfund Loan repayment to General Fund	-	-		33
34	450,000	0	-				Operations	Debt Service	Interfund Loan repayment to Building Reserve Fund	-	-		34
35						35							35
36	570,000.00	0	-	-		36	Total Debt Service			-	-	-	36
37						37							37
38					7627	-	<u> </u>	Transfers	Transfer to General Fund	2,000,000	2,000,000	2,000,000	38
39					7637	39	Operations	Transfers	Transfer to Building Reserve Fund	500,000	500,000	500,000	39
40 41	-		<u> </u>		7635	40	Operations	Transfers	Transfer to Insurance Settlement Fund				40 41
					1	-				0.500.005	0.500.005	0.500.000.55	_
42	-	-	-	-	0000	-	Total Transfers		l	2,500,000	2,500,000	2,500,000.00	42
43			405 500	4 054 000	8800	43	Contingency	- <b>-</b>		50,000	50,000	644.546	43
44	200.677	74 740	105,522	1,351,093	8810	44	Reserved for Futur			914,540	914,540	914,540	44
45 46	388,077	74,742				45 46	Ending balance (pr UNAPPROPRIATEI		ALANCE				45 46
40						40	UNAPPRUPRIATEL	PENDING FUND B	ALANGE				40
			10,916,347	7,969,759	•	1	TOTAL REQUIR		1	4,757,853	4,757,853	4,757,853	47

#### FORM LB-20 & 30

# ENTERPRISE FUND RESOURCES AND REQUIREMENTS

**BLM Facility Fund** 

	Historical Data										
	Act	ual	Adopted Budget				DESCRIPTION	Budget f	or Next Year 20	23-2024	
	Second Preceding   First Preceding   This Year   Year 2020-2021   Year 2021-2022   2022-2023		This Year	Forecast	Account		RESOURCES AND REQUIREMENTS	Proposed by	Approved by	Adopted by	1
	Year 2020-2021	Year 2021-2022	2022-2023	Year 2022-2023	Code			Budget Officer	Budget Committee	Governing Body	
							RESOURCES				
1	1,835,634	1,256,190	186,921	304,300	1141	1	Cash on hand * (cash basis), or	229,688	229,688	229,688	1
2						2					2
3	645,330	653,589	904,665	667,308	4311	3	Lease Revenue	756,000	756,000	756,000	3
4	-	-	-	-	4080	4	Reimbursements				4
5	2	22,696		-	4090	5	Miscellaneous revenue	800,000	800,000	800,000	5
6	-	-	-	-	4440	6	Banner Bank Loan - Refinance				6
7	1,400,000	-	-	-	4440	7	Banner Bank Loan - Tenant Upgrades/Seismic ABAAS				7
8	2	2	-	-		8	Investment Earnings				8
9	3,880,968	1,932,477	1,091,586	971,608		9	TOTAL RESOURCES	1,785,688	1,785,688	1,785,688	9
							REQUIREMENTS FOR: Operations				
10						10	Materials and Services				10
11	174,991	177,385	264,200	176,500	7XXX		Materials and Services	239,600	239,600	239,600	_
12	-	-	-	-		12					12
13	174,991	177,385	264,200	176,500		13	Total Materials & Services	239,600	239,600	239,600	13
14		•				14				•	14
15						15	Capital Outlay				15
16	1,855,859	931,979	300,000	70,270	8116	16	Seismic/ABAAS/Tenant Improvements	-	-	-	16
		3,723	-	-			Gates	-	-	-	
17						17					17
18	1,855,859	935,702	300,000	70,270		18	Total Capital Outlay	-	-	-	18
19						19					19
20	2,030,850	1,113,087	564,200	246,770		20	Organizational /Activity Total	239,600	239,600	239,600	
21						21					21
22						22	Debt Service				22
23	-	405.000	405.450	405.450	8569		IFA BLM Building Purchase Loan (Paid off July 2019)	405.450	405.450	405.450	23
24 25	443,928	465,090	465,150	465,150	8574	25	Banner Bank	465,150	465,150	465,150	24 25
	442.020	ACE OCO	46E 4E0	ACE 450		_	Total Daht Samina	4CE 4E0	ACE 4E0	ACE AFA	
<b>26</b> 27	443,928	465,090	465,150	465,150		26 27	Total Debt Service	465,150	465,150	465,150	26 27
28						28	Transfers Out				28
29	100,000		30,000	30.000	7627	29	Transfer to General Fund	400.000	400.000	400.000	
30	50.000	50.000	30,000	-	7637	30	Transfer to General Fund  Transfer to Building Reserve Fund	50.000	50.000	50.000	
31	55,500	30,000			7007	31	Transfer to Bailding Model vo Fatha	55,000	55,500	30,000	31
32	150,000	50,000	30,000	30,000			Total Transfers Out	450,000	450,000	450,000	
33	. 22,300	22,300	32,236	229,688	8800	-	Operating Contingency	630,938	630,938	630,938	
34	1,256,190	304,300	,200	,	5555		Ending balance (prior years)	223,000	222,300	222,000	34
35	,==5,:30	,	-	-		6	UNAPPROPRIATED ENDING FUND BALANCE	-	-	-	35
36	3,880,968	1,932,477	1,091,586	971,608		36	TOTAL REQUIREMENTS	1,785,688	1,785,688	1,785,688	36

#### FORM LB-20 & 30

## ENTERPRISE FUND RESOURCES AND REQUIREMENTS

DHS Multi Services Campus Fund

Historical Data											
	Second Preceding First Preceding		Adopted Budget				DESCRIPTION	Budget for Next Year 2023-2024			
			This Year	Forecast	Account Code		RESOURCES AND REQUIREMENTS	Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Body	
	Year 2020-2021	Year 2021-2022	2022-2023	Year 2022-2023	Code			Budget Officer	Budget Committee	Governing Body	
							RESOURCES				
1	575,107	676,558	660,487	618,930	1117	1	Cash on hand * (cash basis), or	559,190	559,190	559,190	1
_	- 4 000			00.000	4040	_		00.000	00.000	00.000	_
2	1,828	23,689	-	30,000	4010 4090	2	Interest Earnings	30,000	30,000	30,000	3
4	1,448,063	1,567,738	1,538,064	1,538,072	4314	3	Miscellaneous revenue  Lease Revenue	1,581,053	1,581,053	1,581,053	4
5	3,356	1,567,738	1,556,004	1,556,072	4080	5	Reimbursements	1,361,033	1,361,033	1,561,055	5
6	100,000	-	-	-	4457	6	Borrow from General Fund	-	-		6
7	410,000		-	-	4437	7	Transfer from General Fund	-	-		-
8	2,538,354	2,269,643	2,198,551	2,187,002		8	TOTAL RESOURCES	2,170,243	2,170,243	2,170,243	7
0	2,330,334	2,203,043	2,190,331	2,107,002		8	REQUIREMENTS FOR: Operations	2,170,243	2,170,243	2,170,243	/
							·				_
9						9	Metarials and Comisse				9
10	55.757	62.400	72.015	70,000	7105	10	Materials and Services	73.500	72 500	72 500	10
11	55,757	62,498	73,015	70,000 120	7105 7150	11	Liability Insurance	1.000	73,500 1,000	73,500	11 12
13	17,476	42,057	1,000 45,000	25,000	7156-26	13	Maint/Repairs - Parking Lots - Ice/Snow Removal	45,000	45,000	1,000 45,000	13
14	64,131	64,131	45,000	25,000	7195	14	Maint/Repairs - Building - Pest Control  Commissions - Lease Procurements	45,000	45,000	45,000	14
15	5,514	47,459	29,100	5,124	7XXX	15	Materials & Services - Other	21,900	21,900	21,900	15
16	142,878	216,145	148,115	100,244	7,7,7,7	16	Total Materials & Services	141,400	141,400	141,400	16
17	142,070	210,145	140,113	100,244		17	Total Materials & Services	141,400	141,400	141,400	17
18						18	Capital Outlay				18
19	_		5,000	_	8116	19	Minor Capital Repairs	5,000	5,000	5,000	19
20	-	-	5,000	-	8116	20	P. Lot Redesign	5,000	5,000	5,000	20
21	_		5,000		0110	21	Total Capital Outlay	5.000	5,000	5,000	_
	_		3,000			21	Total dapital dutiay	3,000	3,000	3,000	- 21
	142,878	216,145	153,115	100,244			Organizational /Activity Total	146,400	146,400	146,400	
22						22					<u> </u>
23						23	Debt Service				23
24	485,100	-	-	-	8571	24	OR Pacific - DHS - CW - 7113082	-	-	-	24
25	139,023	139,023	139,032	139,023	8572	25	OR Pacific -DHS - APD - 7113075	139,023	139,023	139,023	25
26	819,795	820,545	819,800	820,545	8573	26	IFA - DHS - CW - L17008	819,800	819,800	819,800	26
27	100,000	-	-	-	7457	27	Repay General Fund	-	-	-	27
28	4 542 040	050 500	050 000	050 500		28	T-t-I D-14 O-m-1	050 000	050 000	050 000	28
<b>29</b> 30	1,543,918	959,568	958,832	959,568		29 30	Total Debt Service	958,823	958,823	958,823	29
31						31	Transfers Out				31
32	100,000	375,000	468,000	468,000	7627	32	Transfer to General Fund	400.000	400.000	400.000	32
33	100,000	3/3,000	400,000	400,000	7457	33	Repay General Fund	400,000	400,000	400,000	33
34	75,000	100,000	100,000	100,000	7637	34	Transfer to Building Reserve Fund	100,000	100,000	100,000	34
35	75,000	100,000	100,000	100,000	1031	35	manaler to building Neserve Fulld	100,000	100,000	100,000	35
36	175.000	475,000	568,000	568,000		36	Total Transfers Out	500,000	500,000	500,000	36
37	110,000	77 0,000	40,390	80,976	8800	37	Operating Contingency	86,806	86,806	86,806	37
38	676,558	618,930	13,000	,5.0		38	Ending balance (prior years)	22,300	,	,500	38
39	5. 5,536	2.0,030	478,214	478,214		39	UNAPPROPRIATED ENDING FUND BALANCE	478,214	478,214	478,214	39
40	2,538,354	2,269,643	2,198,551	2,187,002		40	TOTAL REQUIREMENTS	2,170,243	2,170,243	2,170,243	40

# ENTERPRISE FUND RESOURCES AND REQUIREMENTS

FORM LB-20 & 30

**BEC Fund - Business Center** 

Coos County Airport District

	Historical Data		Historical Data								
	Actual Adopted Budget					DESCRIPTION	Budget for Next Year 2023-2024				
	Second Preceding Year 2020-2021	First Preceding Year 2021-2022	This Year 2022-2023	Forecast Year 2022-2023	Account Code		RESOURCES AND REQUIREMENTS	Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Body	
							RESOURCES				
1	101,908	98,287	128,390	135,614	1138	1	Cash on hand * (cash basis), or	47,781	47,781	47,781	1
2						2					2
3	93,054	97,766	97,239	93,195	4313	3	BEC Rent Receipts	97,000	97,000	97,000	3
4	-	-	-		4095	4	Insurance Proceeds	-		-	4
5	1,366	15	-		4090	5	Miscellaneous	-		-	5
6	1,080	550	-	-	4350	6	Refundable Security Deposits	-		-	6
7						7					7
8	197,408	196,618	225,629	228,809		8	TOTAL RESOURCES	144,781	144,781	144,781	8
							REQUIREMENTS FOR: Operations				
9						9	Materials and Services				9
10	34,121	36,004	62,850	41,028		10	Total Materials & Services	51,350	51,350	51,350	10
11						11					11
12	34,121	36,004	62,850	41,028		12	Organizational / Activity Total	51,350	51,350	51,350	12
13						13					13
14						14	Transfers				14
15	40,000	-	115,000	115,000		15	Transfer to General Fund	50,000	50,000	50,000	15
16	25,000	25,000	25,000	25,000	7637	16	Transfer to Building Reserve Fund	25,000	25,000	25,000	16
17						17	_				17
18	65,000	25,000	140,000	140,000		18	Total Transfers	75,000	75,000	75,000	18
19						19					19
20			22,779	47,781	8800	20	Operating Contingency	18,431	18,431	18,431	20
21 22	98,287	135,614				21 22	Ending balance (prior years)  UNAPPROPRIATED ENDING FUND BALANCE				21 22
23	197,408	196,618	225,629	228,809		†	TOTAL REQUIREMENTS	144,781	144,781	144,781	23

\*Includes ending balance from prior year

# SPECIAL FUND RESOURCES AND REQUIREMENTS Building Reserve Fund

Coos County Airport District

		Historical Data											
	Act	ual	Adopted Budget					DESCRIPTI	ON	Budget f	or Next Year 20	23-2024	1
	Second Preceding Year 2020-2021	First Preceding Year 2021-2022	This Year 2022-2023	Forecast Year 2022-2023	Account Code		RESOUR	Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Body			
								RESOUR	RCES				
1	1,825	601,864	779,464	780,078	4000	1	Cash on hand * (cash basis)			917,840	917,840	917,840	1
2						2							2
3	39	3,214		12,762	4010	3	Interest			15,000	15,000	15,000	3
4						4	Miscellaneous						4
5						5	Other Resources						5
6					4507	6	Transfer from General Fun	d					6
7	25,000	25,000	25,000	25,000	4512	7	Transfer from BEC Fund			25,000	25,000	25,000	7
8	50,000	50,000			4513	RESOURCES AND REQUIREMENTS   Proposed by Budget Officer   Bu		50,000	50,000	8			
9	25,000	50,000	50,000	50,000	4514	9	Transfer from DHS Fund -	APD		50,000	50,000	50,000	9
10	50,000	50,000	50,000	50,000	4514	10	Transfer from DHS Fund -	CW & SS		50,000	50,000	50,000	10
11					4500	11	Transfer from Construction	Fund		500,000	500,000	500,000	11
12							Interfund Loan repayment f	rom Construction I	-und				12
13						13							13
14	601,864	780,078	904,464	917,840		14	TOTAL RESOURCE	s		1,607,840	1,607,840	1,607,840	14
								REQUIRE	MENTS				
									Detail				
15						15		Transfers	Loan to Construction Fund				15
16					7627	16		Transfers	Transfer to BLM Fund				16
17						17		Transfers	Transfer to BEC				17
18	601,864	780,078	_			18	Ending balance (prior years	s)					18
19			904,464	917,840	8810	19	Reserved for Future Expe	enditures		1,607,840	1,607,840	1,607,840	19
20	601,864	780,078	904,464	917,840		20	TOTAL REQUIREME	ENTS		1,607,840	1,607,840	1,607,840	20

Building Reserve Fund: Accounts for purchasing or improvement of land and buildings.

# SPECIAL FUND RESOURCES AND REQUIREMENTS

Passenger Facility Charges Fund

	Historical Data Actual Adopted Budget												
	Act	tual	Adopted Budget					D	Budget f	or Next Year 2	023-2024		
	Second Preceding	First Preceding	This Year	Forecast	Account			RESOURCE	Proposed by	Approved by	Adopted by		
	Year 2020-2021	Year 2021-2022	2022-2023	Year 2022-2023	Code					Budget Officer	Budget Committee	Governing Body	
								F	RESOURCES				
1	3,002	3,001	3,000	17,166	1135	1	Cash on hand * (cash b	asis), or		40,166	40,166	40,166	1
2						2							2
3	9	3			4010	3	Interest					-	3
4						4							4
5						5	Other	Resources					5
6	35,088	67,188	60,000	83,000	4217	6	Passenger Facility Cl	harges		83,000	83,000	83,000	6
7					4507	7	Transfer In from Gen	eral Fund					7
8						8							8
9	38,099	70,192	63,000	100,166		9	TOTAL RESOU	RCES		123,166	123,166	123,166	9
							Ora Unit or		QUIREMENTS				
							Org Unit or prog & activity	Object Classification	Detail				
10													
11						11	Debt Service						11
12						12	Operations	Debt Service	Interfund Loan Repayment to Building Fund				12
13						13	Operations	Debt Service	Interfund Loan Repayment to Construction Fund				13
14						14							14
15	-	-	-	-		15	Total Debt Service	е		-	-	-	15
10						10	Transfers to Othe	er Funds					10
11	35,098	53,025	60,000	60,000	7627	11	Operations	Transfer	General Fund	120,000	120,000	120,000	11
12						12				-			12
13	35,098	53,025	60,000	60,000		13	Total Transfers			120,000	120,000	120,000	13
14			3,000	40,166	8810	14	Reserved For Futur	e Expenditures		3,166	3,166	3,166	14
15	3,001	17,167				15	Ending balance (pri	or years)					15
16			-	-		16	UNAPPROPRIATED	ENDING FUND BA	LANCE	-			16
17	38,099	70,192	63,000	100,166		17	TOTAL REQUIR	REMENTS		123,166	123,166	123,166	17

05-18-2023

#### FORM LB-10

# SPECIAL FUND RESOURCES AND REQUIREMENTS Unemployment Fund

	Historical Data Actual Adopte												
	Act	ual	Adopted Budget			DESCRIPTION				Budget for Next Year 2023-2024			
	Second Preceding Year 2020-2021	First Preceding Year 2021-2022	This Year 2022-2023	Forecast Year 2022-2023	Account Code		RESOURC	Proposed by Budget Officer	Approved by Budget Committee	Adopted by Governing Body			
								RESOURCES					
1	28,915	57,196	57,196	57,196	1123	1	Cash on hand (cash basis)			57,196	57,196	57,196	1
2	·	·	·	·		2				Ì	·	•	2
3					4010	3	Interest						3
4	40,000				4507	4	Transferred In from Gene	ral Fund				-	4
5						5							5
6						6							6
7	68,915	57,196	57,196	57,196		7	TOTAL RESOURCE	S		57,196	57,196	57,196	7
							REQUIREMENTS						
							Org unit or prog & activity	Object Classification	Detail				
8						8							8
9	11,719		20,000	0	6445	9	Operations	Personnel Services	Unemployment claims	20,000	20,000	20,000	9
10						10							10
11			37,196	57,196	8810	11	Reserved for Future Exp	enditures		37,196	37,196	37,196	11
12	57,196	57,196				12	Ending balance (prior years)						12
13			-	-		13	UNAPPROPRIATED END	DING FUND BALANCE		-		-	13
14	68,915	57,196	57,196	57,196		14	TOTAL REQUIREM	ENTS		57,196	57,196	57,196	14